



The West Boylston Water District

Meeting Date and Time: Monday September 14, 2026; 5:00pm

Members Present: Stanley Szczurko Jr., Robert Bryngelson, Jr., Michael Mard, Stephen Muscente, James LaMountain (phone)

Also Present: Michael Coveney, Heather Isaacs, Lori Renzoni, Michael Ohl

Mr. Szczurko called the meeting to order at 5:19 and notified the participants that the meeting would be audio recorded.

ITEM 1: TREASURER'S REPORT

Treasurer Heather Isaacs reviewed the Water Use Charges Revenues, Aged Receivables, Profit & Loss and Balance sheet through August 31, 2026. Mrs. Isaacs noted adjustments were to be made to fixed assets. Mr. Muscente questioned what land holding was valued through account #1999. Mrs. Isaacs does not know; Mr. Coveney indicated this may be the developed Laurel Street booster pump land. No further questions or comments on these schedules.

ITEM 2: SUPERINTENDENT'S REPORT

- 1.) **Project Updates:** no further questions or comments.
- 2.) **Ripple Fiber Optic:** No further questions or comments.
- 3.) **Service & Distribution:** No further questions or comments.
- 4.) **Tank Inspections:** Mr. Coveney clarified the work was done in response to Mass. Dept. of Environmental Protection (DeP).
- 5.) **Bowen/Franklin Main Replacement:** No further questions or comments.
- 6.) **Oakdale Well:** Testing for arsenic came in under the limit at .9 parts per billion.
- 7.) **Pleasant Valley Well:** Testing for manganese is at .05 within DeP range.
- 8.) **Part Time Administrative Assistant Position:** No further questions or comments.
- 9.) **Well Exploration:** Mr. Szczurko inquired whether there was a hydrologist position re: manganese levels being affected by reservoir levels; Mr. Ohl referred to a letter from a USGS (US Geological Survey) hydrologist indicating a direct link to the levels.
- 10.) **Retirement:** No further questions or comments.

ITEM 3: OLD BUSINESS-

Mr. Ohl of Comprehensive Environmental (CEI) updated the Board on the following:

Lee Street Pump Replacement- Almost complete.

Bowen/Franklin Main Replacement: Anticipating the project will go out to bid before the end of the year with 2027 construction.

Bowles Avenue: Mr. Ohl proposed that Bowles Avenue be added to the 2027 work list as previous sewer survey can be used for engineering the replacement of the 2" main to an 8" main with additional hydrant. See new business.

Water Tanks: Review of inspections by DN Tanks to formulate corrective action plan to submit to DeP including updating safety aspects per new OSHA regulations that need to be completed by 2036. Noted that nothing on maintenance list is urgent. Mr. Ohl anticipates the plan will be complete by the end of September.

Administrative Consent Order: CEI still working on breaking down options for mitigation of manganese at Pleasant Valley Well. Notes that if a treatment plant becomes a viable option, land from Dept. of Conservation (DCR) would be needed. Noted

that this option would take years to achieve. Mr. Mard questioned whether the former town dump, in the area of the DCR land, would be an issue. Mr. Ohl feels it would not be. Noted that CEI was additionally reviewing parcels on the South side of Temple Street. Discussion of possibility of new well. Suggestion that the Rotti family may be willing to sell land. Both a new supply source and interconnection with Worcester as an emergency source remain viable options. Completed report to MassDep outlining the options will be due February 2027.

ITEM 4: NEW BUSINESS

Replacement of Bowles Ave. Water Main: Mr. Ohl presented an estimate of \$74,000.00 for the design and engineering to replace the 2" water main with an 8" water main on Bowles Ave. by CEI. Mr. Muscente made a motion to sign the contract, Mr. Bryngelson seconded the motion, roll call vote, all voted in favor, motion passed. Mr. Ohl noted that once the bid package was ready, the Board would need to decide to include project scope with Bowen/Franklin replacement.

Hiring of Part Time Administrative Assistant: Mr. Coveney announced the hiring of Jennifer Fancy for the position of part time Administrative Assistant.

Personnel Restructuring: Mr. Coveney outlined the need to fill higher administrative tasks that require more licensing due to the retirement of current foreman Robert Lopez. Noted that current staff did not have sufficient licensing and not capable of taking over within the timeline needed by the District. Recommended creating new position of Assistant Superintendent. Mr. Muscente wanted assurances that Mr. Coveney would shift workload onto the new hire, which were given. Samples of possible job requirements presented. Discussion of salary range including straight salary vs. on-call overtime wages. Mr. Mard motioned to create an Assistant Superintendents position with a \$100,000.00-\$115,000.00 annual salary range depending on licensing and experience, Mr. Bryngelson seconded the motion; roll call over, all voted in favor, motion passed.

Board discussion on pay inequity for Superintendent upon hiring an Assistant Superintendent. Mr. Bryngelson motioned to increase the Superintendent salary to \$130,000.00 annually effective immediately, Mr. Muscente seconded the motion; roll call vote; all voted in favor, motion carried.

ITEM 5: Approval of Meeting Minutes

Mr. Bryngelson motioned to approve the June 1, 2026 meeting minutes as presented, Mr. Mard seconded the motion; roll call vote; all voted in favor, motion carried.

Mr. Bryngelson motioned to approve the June 1, 2026 Annual meeting minutes as presented, Mr. Mard seconded the motion; roll call vote; all voted in favor, motion carried.

Mr. Bryngelson motioned to approve the June 9, 2026 special meeting minutes as presented, Mr. Muscente seconded the motion; roll call vote: Mr. Szczurko- yes, Mr. Bryngelson-yes, Mr. Muscente- yes, Mr. Mard- yes, Mr. LaMountain- abstained. Motion carried.

ITEM 6: Future Agenda Items- None presented.

Mr. Muscente made a motion to adjourn; Mr. Bryngelson seconded the motion; roll call vote; all voted in favor. Motion carried. Mr. Szczurko adjourned the meeting at 7:02pm. Next meeting scheduled for October 19, 2026 at 5:00pm.

Meeting Minutes of the West Boylston Water District

September 14, 2026

Members Present: Stanley Szczurko, Jr., Robert Bryngelson, Jr., James LaMountain, Michael Mard, Stephen Muscente

Date of Approval: October 19, 2026

Stanley Szczurko, Jr.

Robert Bryngelson, Jr.

Stephen Muscente

Michael Mard

James LaMountain



**MEETING POSTING
IN ACCORDANCE WITH THE PROVISIONS OF MGL 30A §§ 18-25**

Board of Water Commissioners

9/10/26

Board/Committee Name

Date of Notice

183 Worcester St, West Boylston

WBWD OFFICE

Meeting Place

Conference Rm. No.

September 14, 2026
Monday 5:00 p.m.

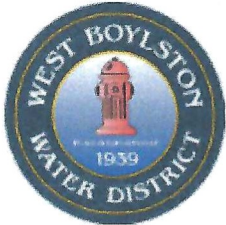
Robert Bryngelson

Date/Time of Meeting

Clerk of Board or Bd. Member Signature

Meeting canceled/Postponed to: _____

Date of cancellation/Postponement _____



Agenda

CONVENE MEETING

TREASURER'S REPORT – Review of Profit & Loss, Balance Sheet and Water Income for FY26 and through 8/30/26

SUPERINTENDENT'S REPORT – Mike Coveney; Updates on repairs, maintenance and issues of wells, properties and equipment; updates on system repairs/maintenance/issues

OLD BUSINESS – Bowen/Franklin Street Water Main Replacement, Pleasant Valley Well Manganese Options update – MassDEP ACOP - Mike Ohl- CEI

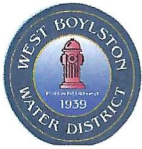
NEW BUSINESS – Bowles Avenue Water Main Replacement, Part-time office admin, Retirement, Personnel Restructuring, Position Opening/Posting

READING/APPROVAL OF MINUTES –6/9/26 meeting minutes review and approval

FUTURE AGENDA ITEMS

CLOSE MEETING

[illegible]



West Boylston Water District

To: Board of Water Commissioners
From: Michael Coveney
Date: 9/14/2026
Re: Superintendents Report

1.) 2026 Project Update:

1. Gates Brook Place – 80 Units West Boylston St & Pierce St – Sitework has begun. MassDOT permits are under review for the water work.
2. CSX Railroad – Beaman St RR Bridge to be raised – Beaman St bridge is now open and the work is completed.

2.) Ripple Fiber Optic: We have been checking to ensure that they will be staying at least 3 feet away from the water mains at all locations.

3.) Service & Distribution: The 8" High Pressure main on Franklin St broke on 5/31. The 2" Iron main on Carew Ave broke on 8/15. There were 3 service breaks in the past 3 months, and we replaced 4 additional services so far over the past few months. The milling and paving on both Shrewsbury St and Lancaster St have been completed for the past breaks. Our landscaping contractors have cut down the dead tree at Lee St Well and cleared out the water main easement between Wood St and Beaman St.

4.) Tank Inspections: DN (Tanks) our tank builder was here on 8/12 to finish the exterior inspections and is putting together a proposal to perform the work that is recommended.

5.) Bowen/Franklin St main replacement: Geotechnical borings were completed on 9/9 and CEI is working on the plans and specs.

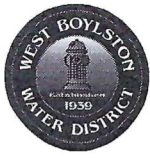
6.) Oakdale Well: The raw Mn is now fluctuating between 1.1 and 1.4 ppm after 4 months of pumping since the cleaning. We are now backwashing weekly instead of daily. We have not noticed any abnormalities that would indicate any sand intrusion from the well after the rehabilitation process. The elevated manganese that was experienced this past winter/spring was most likely due to the surrounding water levels that were extremely low in both the Quinapoxet River and Wachusett Reservoir. We are hoping that these levels remain stable and do not drop to the low levels that were seen earlier this year. We are now seeing a rise in both iron and arsenic in the raw water that we can remove with filtration, but as a precaution we are pumping all the

backwash water into the sewer. If the arsenic continues to rise we will need additional treatment processes to be able to remove it. This issue is new and could be due to the changes in the groundwater from the removal of the Quinapoxet Dam last year and the lowering of the Wachusett Reservoir levels.

- 7.) Pleasant Valley Well: The new Pleasant Valley Well pump and motor was installed on 6/1/26. We ran the well to waste for a day and collected samples and put the well back online within a few days but had to take it offline after some of the June monthly bacteria samples came back positive. As a precaution we re-chlorinated the well, re-sampled and put it back online after receiving passing results. The well has been pumping at 450 gpm for about 10hrs daily since the end of June with no issues. The raw Mn levels have been consistent at 0.11 to 0.12 ppm over the last 3 months.
 - 8.) Part-Time Administrative Assistant Position: We re-advertised this position over the summer and offered it to the top candidate who has accepted and will be starting at the end of September.
 - 9.) Well Exploration: Mike Ohl is contacting a hydrogeologist to get started on some research for the well exploration program. I have also spoken to Joel Frisch at NGI to take another look at areas in Town that might be worth checking again. It is imperative that we keep this program active, as we have seen this year with the many issues that have happened with the current wells. The hydrogeologists that we have spoken to agree that the rise in the iron, manganese and arsenic levels at the Oakdale Well are directly related to the surrounding water levels in both the Quinapoxet river and Wachusett reservoir. These levels were consistent over many years. The dam removal project and the subsequent lowering of the reservoir could have changed the water quality for the Oakdale Well. We can only hope that it will improve soon.
 - 10.) Retirement: Robert Lopez has given his notice of retirement from the District at the end of December. We will need to have a discussion on this position and possible restructuring of the positions. After the many issues this past year I am worn out from all the stress, and it has affected my personal health. I would like the board to consider an assistant superintendent position who could be someone qualified to take over the Superintendent position.
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W.B. Water District
Monthly Water Charges
FY27

	FY27 Actual	FY27 Budget	FY27 variance	months	AR Balance	FY26 Actual	FY26 Budget	FY26 variance	AR Balance	FY25 Actual	FY25 Budget	FY25 variance	AR Balance
Jul-26	251,622.20	245,000.00	\$6,622.20	April, May, June	\$149,000.00	207,955.43	221,500.00	-13,544.57	\$147,000.00	208,865.84	205,500.00	3,365.84	\$109,000.00
Aug-26	224,772.46	240,000.00	-\$15,227.54	May, June, July	\$177,000.00	205,609.55	195,000.00	10,609.55	\$163,000.00	185,140.77	181,000.00	4,140.77	\$99,000.00
Sep-26		252,500.00		June, July, Aug		211,776.04	198,500.00	13,276.04	\$152,000.00	174,225.16	185,500.00	-10,774.84	\$110,000.00
Oct-26		295,000.00		July, Aug, Sept		289,747.11	247,500.00	42,247.11	\$206,500.00	246,638.02	220,000.00	26,638.02	\$113,000.00
Nov-26		245,500.00		Aug, Sept, Oct		209,271.26	191,500.00	17,771.26	\$199,000.00	179,039.31	185,000.00	-5,960.69	\$102,000.00
Dec-26		180,000.00		Sept, Oct, Nov		175,972.96	169,500.00	6,472.26	\$152,000.00	162,220.50	143,500.00	18,720.50	\$105,000.00
Jan-27		209,500.00		Oct, Nov, Dec		199,585.87	190,000.00	9,585.87	\$173,000.00	190,839.08	173,500.00	17,339.08	\$117,000.00
Feb-27		175,000.00		Nov, Dec, Jan		155,654.48	150,000.00	5,654.48	\$165,000.00	143,843.27	132,500.00	11,343.27	\$113,000.00
Mar-27		160,000.00		Dec, Jan, Feb		148,150.93	150,000.00	-1,849.07	\$123,000.00	145,825.79	124,500.00	21,325.79	\$84,000.00
Apr-27		182,500.00		Jan, Feb, Mar		182,062.50	183,500.00	-1,437.50	\$135,000.00	176,439.58	165,500.00	10,939.58	\$99,000.00
May-27		165,000.00		Feb, Mar, April		151,005.50	150,500.00	1,005.50	\$135,000.00	138,694.36	137,500.00	1,194.36	\$85,000.00
Jun-27		180,000.00		Mar, April, May		152,022.35	157,500.00	-5,477.65	\$143,000.00	146,426.84	144,000.00	2,426.84	\$124,000.00
Totals		2,530,000.00	-\$8,605.34			2,288,813.98	2,205,000.00	84,313.68		2,098,198.52	1,998,000.00	100,698.52	



West Boylston Water District

Aged Receivables

As of 08/31/2026

Service	0-30 days	31-60 days	61-90 days	91-120 days	> 120 days	Balance
Grand Total						
WATER USAGE	68789.46	-1382.77	22997.87	11291.18	51555.90	153251.64
WATER USAGE Interest	1740.87	4.46	1297.43	1138.50	12460.24	16641.50
WATER USAGE Penalty	380.00	30.00	210.00	193.26	1811.42	2624.68
WATER USAGE Misc	25.60	25.20	0.00	0.00	-250.00	-199.20
FIRELINES	150.00	0.00	125.00	0.00	50.00	325.00
FIRELINES Interest	4.68	0.00	0.76	0.75	0.00	6.19
FIRELINES Penalty	10.00	0.00	0.00	0.00	0.00	10.00
BKFLOW	0.00	0.00	150.00	0.00	0.00	150.00
SPCL READ	0.00	0.00	0.00	50.00	0.00	50.00
TURN OFF FEE	0.00	0.00	0.00	150.00	502.50	652.50
TURN OFF FEE Interest	10.53	0.00	8.16	8.04	265.98	292.71
ONETIME	0.00	0.00	0.00	0.00	125.00	125.00
	71111.14	-1323.11	24789.22	12831.73	66521.04	173930.02
Number of Accounts in Each Column:	416	20	229	147	117	
Total Number of Outstanding Accounts:	474					

West Boylston Water-Profit & Loss Budget vs. Actual

Accrual Basis

July through August 2026

	Jul - Aug 26	Budget	\$ Over Budget	% of Budget
Ordinary Income/Expense				
Income				
4175 · Interest Charges	1,732.14	2,200.00	-467.86	78.7%
4250 · Water Charges & Services				
4251 · Worcester Corporate Water Chrg	-1,494.06	0.00	-1,494.06	100.0%
4250 · Water Charges & Services - Other	494,150.69	485,000.00	9,150.69	101.9%
Total 4250 · Water Charges & Services	492,656.63	485,000.00	7,656.63	101.6%
4260 · User Fee	360,000.00	15,000.00	345,000.00	2,400.0%
4261 · Back Flow	450.00	0.00	450.00	100.0%
4262 · Fire Line	6,468.96	6,278.00	190.96	103.0%
4270 · Merchandise & Jobbing	0.00	0.00	0.00	0.0%
4275 · Meters	7,125.00	1,000.00	6,125.00	712.5%
4320 · Rental Income	27,165.38	27,165.08	0.30	100.0%
4820 · Investment Income	5,341.29	10,000.00	-4,658.71	53.4%
4840 · Miscellaneous Revenue				
4845 · PFAS Settlement Income	23,200.26			
4840 · Miscellaneous Revenue - Other	4,767.00	1,350.00	3,417.00	353.1%
Total 4840 · Miscellaneous Revenue	27,967.26	1,350.00	26,617.26	2,071.6%
Total Income	928,906.66	547,993.08	380,913.58	169.5%
Cost of Goods Sold	0.00	0.00	0.00	0.0%
Gross Profit	928,906.66	547,993.08	380,913.58	169.5%
Expense				
10009 · Bank Service Charges	0.00	0.00	0.00	0.0%
5000 · Operation & Maintenance				
5130A · Salaries & Employee Benefits				
5130 · Admin & Salaries				
5143 · Overtime Wages	5,417.91	4,500.00	917.91	120.4%
5130 · Admin & Salaries - Other	62,091.75	58,780.97	3,310.78	105.6%
Total 5130 · Admin & Salaries	67,509.66	63,280.97	4,228.69	106.7%
5131 · Superintendent's Salary	18,121.60	19,916.50	-1,794.90	91.0%
5132 · Commissioners Salaries	0.00	0.00	0.00	0.0%
5133 · Moderator Salary	0.00	0.00	0.00	0.0%
5134 · Payroll Processing Expense	249.44	300.00	-50.56	83.1%
5135 · Worcester Retirement System	134,148.00	134,148.00	0.00	100.0%
5136A · Health Insurance				
5136 · Employee's	-2,228.52	21,659.82	-23,888.34	-10.3%
5137 · Retiree's	0.00	3,517.32	-3,517.32	0.0%
Total 5136A · Health Insurance	-2,228.52	25,177.14	-27,405.66	-8.9%
5138 · Life Insurance	75.60	108.00	-32.40	70.0%
5139 · Uniforms	4,025.89	3,227.75	798.14	124.7%
5140 · Workers' Comp Insurance	6,982.00	6,676.00	306.00	104.6%
5141 · Employee Training	558.00	1,400.00	-842.00	39.9%
5142 · Payroll Taxes	1,276.46	1,500.00	-223.54	85.1%
Total 5130A · Salaries & Employee Benefits	230,718.13	255,734.36	-25,016.23	90.2%
5210 · Heating	453.96	100.00	353.96	454.0%
5215 · Telephone	1,690.39	2,683.67	-993.28	63.0%

West Boylston Water-Profit & Loss Budget vs. Actual

July through August 2026

Accrual Basis

	Jul - Aug 26	Budget	\$ Over Budget	% of Budget
5220 · Electricity				
5221 · Beaman Street	18.48	20.00	-1.52	92.4%
5222 · Lawrence Street	157.08	100.00	57.08	157.1%
5223 · Lee Street	3,981.32	5,600.00	-1,618.68	71.1%
5224 · Prospect Street	12.49	25.00	-12.51	50.0%
5225 · Temple Street	4,413.51	6,250.00	-1,836.49	70.6%
5226 · Thomas Street	4,815.18	4,000.00	815.18	120.4%
5227 · West Boylston Street	3,084.53	4,000.00	-915.47	77.1%
5228 · Western Avenue	650.12	950.00	-299.88	68.4%
5229 · Worcester Street	437.52	350.00	87.52	125.0%
5229A · Laurel Street	137.35	450.00	-312.65	30.5%
Total 5220 · Electricity	17,707.58	21,745.00	-4,037.42	81.4%
5230 · Legal & Accounting				
5232 · Accounting Expense	760.00	1,100.00	-340.00	69.1%
5233 · Legal Expense	0.00	4,250.00	-4,250.00	0.0%
5234 · Consulting Expense	6,400.00	50,000.00	-43,600.00	12.8%
Total 5230 · Legal & Accounting	7,160.00	55,350.00	-48,190.00	12.9%
5240 · Auto & Truck Expense				
5241 · Gasoline & Oil	2,108.27	4,000.00	-1,891.73	52.7%
5242 · Repairs & Maintenance	977.34	2,000.00	-1,022.66	48.9%
5240 · Auto & Truck Expense - Other	0.00	0.00	0.00	0.0%
Total 5240 · Auto & Truck Expense	3,085.61	6,000.00	-2,914.39	51.4%
5300 · Property and Liability Insuranc	28,694.00	30,788.00	-2,094.00	93.2%
5420 · Office Expense				
5421 · Office Supplies	266.60	700.00	-433.40	38.1%
5422 · Postage	1,050.00	1,150.00	-100.00	91.3%
Total 5420 · Office Expense	1,316.60	1,850.00	-533.40	71.2%
5423 · Computer/Tech	2,686.18	4,250.00	-1,563.82	63.2%
5430 · Pump Station Supplies	3,008.74	1,000.00	2,008.74	300.9%
5435 · Water Quality Control Expense	3,553.00	2,500.00	1,053.00	142.1%
5440 · Water Treatment Chemicals	10,578.03	19,000.00	-8,421.97	55.7%
5500 · Tools	714.11	725.00	-10.89	98.5%
5600 · Repairs & Maintenance				
5601 · Equipment Repairs	5,981.29	4,300.00	1,681.29	139.1%
5602 · Facility Repairs	4,162.34	6,000.00	-1,837.66	69.4%
Total 5600 · Repairs & Maintenance	10,143.63	10,300.00	-156.37	98.5%
5625 · Property Maintenance	9,880.00	6,000.00	3,880.00	164.7%
5790 · State & District Expense	5,880.64	9,400.00	-3,519.36	62.6%
5791 · GIS Projects	3,564.00	3,564.00	0.00	100.0%
5795 · DEP Primacy Fees	0.00	0.00	0.00	0.0%
5840 · Serv & Distr. Improve.	47,711.02	42,250.00	5,461.02	112.9%
5950 · District Improvements	20,250.00	15,000.00	5,250.00	135.0%
5000 · Operation & Maintenance - Other	0.00	0.00	0.00	0.0%
Total 5000 · Operation & Maintenance	408,795.62	488,240.03	-79,444.41	83.7%
5195 · Bad Debt Expense	0.00	0.00	0.00	0.0%
Total Expense	408,795.62	488,240.03	-79,444.41	83.7%
Net Ordinary Income	520,111.04	59,753.05	460,357.99	870.4%
Other Income/Expense				
Other Income	0.00	0.00	0.00	0.0%

West Boylston Water-Profit & Loss Budget vs. Actual

July through August 2026

Accrual Basis

	Jul - Aug 26	Budget	\$ Over Budget	% of Budget
Other Expense				
8000 · Interest Expense	77,075.25	77,075.00	0.25	100.0%
Total Other Expense	77,075.25	77,075.00	0.25	100.0%
Net Other Income	-77,075.25	-77,075.00	-0.25	100.0%
Net Income	443,035.79	-17,321.95	460,357.74	-2,557.7%

West Boylston Water District
Balance Sheet
As of August 31, 2026

	Aug 31, 26
ASSETS	
Current Assets	
Checking/Savings	
1000 · Cash-Checking & Savings	1,930,234.11
1025 · Cash on Hand	125.00
Total Checking/Savings	1,930,359.11
Accounts Receivable	
1201 · User Charges	529,843.07
Total Accounts Receivable	529,843.07
Other Current Assets	
1159 · Investments	2,667,827.45
1499 · Undeposited Funds	11,679.55
Total Other Current Assets	2,679,507.00
Total Current Assets	5,139,709.18
Fixed Assets	
1998 · Capital Assets - Depreciable	12,534,006.71
1999 · Capital Assets - Nondepreciable	7,000.00
Total Fixed Assets	12,541,006.71
Other Assets	
2860 · Deferred Outflows of Resources	158,173.00
Total Other Assets	158,173.00
TOTAL ASSETS	17,838,888.89
LIABILITIES & EQUITY	
Liabilities	
Current Liabilities	
Accounts Payable	
2000 · Accounts Payable	61,556.48
Total Accounts Payable	61,556.48
Other Current Liabilities	
2100 · Payroll Withholdings	3,252.99
2430 · Accrued Vacation Pay	20,008.57
Total Other Current Liabilities	23,261.56
Total Current Liabilities	84,818.04
Long Term Liabilities	
1750 · Deferred Inflows of Resources	30,581.00
2600 · N/P - DEP (SRF Funding)	7,659,310.80
2800 · Other Post Employment Benefits	1,080,197.00
2850 · Net Pension Liability	1,165,142.00
Total Long Term Liabilities	9,935,230.80
Total Liabilities	10,020,048.84

	Aug 31, 26
Equity	
3301 · Reserved for Wells/Cap. Project	1,073,866.58
3775 · Investment in PP&E-District	4,409,296.70
3900 · Retained Earnings	1,892,640.98
Net Income	443,035.79
Total Equity	7,818,840.05
TOTAL LIABILITIES & EQUITY	17,838,888.89